

MORIORI IMI SETTLEMENT TRUST ANNUAL PLAN 2025-2026



This Annual Plan outlines our key activities for the fiscal year July 2025 to June 2026.

Objectives and Prioritised Activities

The upcoming sections will detail our targeted goals and highlighted activities. These are not exhaustive but focus on initiatives driving significant change.

LEADERSHIP Nunukutanga	
ACTIVITIES	GOALS 2026
<p>Communication and Engagement MIST will strengthen transparent and consistent communication with hunau, stakeholders and partners to ensure participation in MIST decision making processes.</p>	<ul style="list-style-type: none"> Design and implement a communication strategy. Our five year plan is communicated to key stakeholders.
<p>Support Our Trustees Provide continuous professional and cultural development for Trustees to strengthen governance capability, integrity, and alignment with tikane Moriori.</p>	<ul style="list-style-type: none"> Ensure all new Trustees complete induction process and receive training (if required). Annual self-review and board evaluation process.
<p>Advocate For and Protect Our Treaty Rights We will protect our rights under Te Tiriti and advance positions on matters that impact these rights.</p>	<ul style="list-style-type: none"> Participate in public consultations, submit recommendations to government bodies on legislation and policy that may affect our rights and values. Continue to protect our interests in matters that align with long term priorities.
<p>Leadership Across the Imi Foster a unified leadership approach across MIST, Hokotehi Moriori Trust, and subsidiaries to strengthen collective impact, alignment and consistency of Moriori representation in Crown and public forums.</p>	<ul style="list-style-type: none"> Initiate joint leadership hui to be held annually to discuss shared priorities and communication protocols.

CULTURAL IDENTITY Hokopapa	
ACTIVITIES	GOALS 2026
<p>Alignment with Hokotehi Moriori Trust Formalise collaboration to ensure HMT delivers cultural revitalisation, while MIST manages PSGE functions and statutory responsibilities.</p>	<ul style="list-style-type: none"> MOU in place defining respective cultural and governance roles.
<p>Moriiori Membership System Enhance and maintain the existing membership registration system on the MIST website to ensure accurate records, user-friendly access, and strong communication links between members and the Trust.</p>	<ul style="list-style-type: none"> Verified and up-to-date membership database with at majority of members actively engaged through the website, newsletters, and hui invitations.
<p>Moriiori Cultural Representation and Protocols Develop and maintain cultural representation protocols for MIST Trustees, staff, and representatives to ensure consistency and authenticity in external engagements.</p>	<ul style="list-style-type: none"> Protocols approved and integrated into all MIST public engagements and partnerships.

PEOPLE Hunautanga	
ACTIVITIES	GOALS 2026
<p>Strategic Partnerships and Engagement for Hunau Outcomes Implement existing partnership agreements and actively engage with additional Crown agencies, local government, and community organisations to align resources and deliver positive outcomes for Moriori hunau.</p>	<ul style="list-style-type: none"> At least two active partnerships contributing to measurable hunau outcomes by end of 2026; annual partnership review completed and opportunities for new Crown and community collaborations identified.
<p>Settlement Investment for People Outcomes Identify and invest settlement resources in initiatives that deliver the greatest long-term social and economic benefits for hunau.</p>	<ul style="list-style-type: none"> Identify and complete a report identifying key social and economic factors that should guide future investments and have the greatest social and financial impacts for Moriori hunau. Build strategic partnerships with businesses and organisations to create collaborative investment opportunities for hunau.

ENVIRONMENT Tatakītanga/T'chiekitanga	
ACTIVITIES	GOALS 2026
<p>Imi Management Plan Develop and implement an Imi Management Plan (IMP).</p>	<ul style="list-style-type: none"> Draft Imi Management Plan, ensuring it reflects the values, aspirations, and priorities of the Imi by end of 2026.
<p>Protection and Preservation Ensure the protection of cultural miheke and wahi tchap' to safeguard our cultural heritage for future generations.</p>	<ul style="list-style-type: none"> Wahi Tchap' Plan formally adopted by the end of 2026.
<p>Stakeholders Strengthen relationships and align shared priorities through formal strategic planning and co-management processes with the Department of Conservation (DoC) and other environmental agencies. Identify and deliver joint restoration and conservation projects of significance to Moriori.</p>	<ul style="list-style-type: none"> Strategic planning with DoC completed by end 2026. Project proposal list finalised with at least two key environmental projects identified and phased implementation by end of 2026. Ongoing restoration and monitoring activities underway with local conservation groups and government agencies.

ECONOMIC PROSPERITY Hokotipurangatanga	
ACTIVITIES	GOALS 2026
<p>Investment Framework We will create a robust and transparent investment framework to guide our investment decisions.</p>	<ul style="list-style-type: none"> Draft investment framework/strategy, final strategy adopted by end of 2026. Establish a formal, written investment policy that defines the Trust's investment objectives, risk tolerance, asset allocation, and decision-making processes.

ECONOMIC PROSPERITY

Hokotipurangatanga

Investment Portfolio/Asset Mix

A diversified portfolio of investments so the Trust is not over-exposed to one business sector or market.

- Ensure the investment portfolio is diversified across sectors, asset classes, and markets to minimise risk.

Responsible Asset Growth and Performance

Maximise asset base to ensure income growth and long term financial sustainability.

- Set annual asset growth targets, breaking down the growth target over five years.